## S.L. KING TECHNOLOGIES INC. TECHNICAL QUALIFICATIONS

## **PROJECT MANAGEMENT AND SUPPORT STAFF**

ATLANTA, GA



S.L. King Technologies, Inc. (SLKT), has continuously provided project management and support staff to transit agencies within the US transit industry. This support has included project management staff to the Metropolitan Area Rapid Transit Agency, the New York Metropolitan Transportation Authority, New Jersey Department of Transportation. SLKT staff assignments have included positions as executive program and project managers supporting agencies, vehicle manufacturers and equipment suppliers. SLKT staff experience includes vehicle, vehicle systems, vehicle re-manufacturing, structural repair, and power generation. SLKT staff continues to provide project management oversight for ongoing transit projects. This diverse experience base has provided transit agencies with on-call planning and operational support in increasing efficiency in both operational and maintenance processes and procedures. SLKT has also extended its project management footprint assisting public agencies in developing asset management protocols and assistance in conversion and installation of clean energy technologies, including vehicle changing systems.

## **Scope of Services Provided**

<u>Development of MARTA Project Management Plan:</u> SLKT, working with MARTA's senior mechanical personnel developed and implemented MARTA's Program Management plan for the completion of rail car projects and support of the life extension of its current fleet until the delivery and commissioning of a new rail car fleet. This include working with MARTA staff to complete projects within Board Authorized Budgets meeting FTA PMP guidelines. SLKT scope also included management of project risks while controlling both engineering and budget changes encountered during the life of the project.

Other projects within SLKT scope included Life Cycle Asset Reliability Enhancement (LCARE) program, Rail Car Truck Modification Project, New Rail Car procurement, Atlanta Streetcar Overhaul and Rail Car Lift Modifications. SLKT developed and managed a Risk Management Analysis and Mitigation Plans for eacj project to minimize project interruptions and cost overruns. Subsequently project management actively monitored each plan to ensure that budgets and schedules were maintained during the project progress.

Reference: Collie Greenwood, MARTA Chief Executive Officer Phone:(404) 848-3408 Email: cgreenwood@itsmarta.com

<u>New Jersey Transit (NJT) Operations and Capital Program Analysis and Evaluation:</u> SLKT performed as a subcontractor to North Highland Corporation in an analysis of New Jersey Transit operations and capital programs for the New Jersey Department of Transportation. SLKT was assigned responsibility for review of all cross harbor relationships and contract performance, including the evaluation of the AMTRAK contracts and performance. SLKT was also tasked to evaluate the organization structure of NJT and to identify areas of inefficiency and concern. SLKT was tasked to evaluate and recommend corrective solutions where gross inefficiencies were discovered. SLKT reviewed existing organizations and current income streams and provided new or alternative solutions to NJT operations funding. Functional departments were evaluated for effectiveness and recommendations provided to improve the efficiency of departments. The resulting report to the New Jersey Department of Transportation identified actionable recommendations for the improvement of efficiency of NJT operations and additional sources of funding to support the agencies capital projects.

## Reference:

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